

Northwestern University
2011 FINANCIAL REPORT

Report of the Senior Vice President for Business and Finance	1
Investment Report	2
Report of Independent Auditors	6
Consolidated Statements of Financial Position	7
Consolidated Statements of Activities	8
Consolidated Statements of Cash Flows	9
Notes to the Consolidated Financial Statements	10
Administration and Trustees	28

Report of the Senior Vice President for Business and Finance

To the Board of Trustees of Northwestern University:

In fall 2011 Northwestern unveiled a strategic plan after a two-year collaborative process with the University community. The plan provides a direction for building upon Northwestern's strengths and unique advantages to achieve greater national and international prominence. It stresses a multidimensional approach to achieving significant goals in four critical areas labeled Discover Creative Solutions, Integrate Learning and Experience, Connect Our Community, and Engage with the World.

The University's financial strength provides an important foundation for achieving the plan's ambitious goals.

The consolidated statements of financial position shows that investment assets have recovered to nearly the levels before the sharp market declines of three years ago. The University continues to focus on increasing its liquid assets. Total net assets grew more than 15 percent to more than \$7.8 billion. Driven by a 17.3 percent return in the Long-Term Balanced Pool and a 50 percent increase in cash and cash equivalents, total assets increased 11.6 percent to nearly \$9.4 billion. Investments represented just over \$7 billion of the total assets. Total liabilities decreased 3.5 percent to \$1.5 billion.

The consolidated statements of activities depict an important competitive advantage of Northwestern. The University is well positioned among its peers in not being overly reliant on any one of higher education's three primary revenue sources—tuition, endowment, and research grants. If stresses develop in one of these revenue sources, the effect on the University's overall budget is tempered by the other revenue streams. This happened in 2010, when the University reacted to investment declines by holding the endowment payout flat. Even as the federal government continues to identify spending cuts, and as one-time research grants related to the American Recovery and Reinvestment Act funding wind down, the University is positioning itself to get a larger share of shrinking federal research dollars.

The University's total excess of operating revenue over expenses was \$173.1 million for fiscal year 2011. Positive investment returns generated an excess of nonoperating revenues over expenses of \$856.7 million.

With its financial picture in good order, Northwestern looks forward to turning its strategic plan into action, with all members of the University community working together to further enhance its position as one of the world's premier private research universities.



Eugene S. Sunshine

Senior Vice President for Business and Finance

Investment Report

Over the past year global economies grew modestly as they continued to recover from the recent financial crisis. Interest rates remain historically low and profit margins historically high worldwide, positively affecting financial assets. Worries over the European sovereign debt crisis and the US debt ceiling had a negative impact on global financial markets in the last four months of fiscal year 2011. Nonetheless, global equities, private investments, energy, and real assets portfolios all enjoyed double-digit returns for the fiscal year. There were strong gains for the University's diversified portfolio. On August 31, 2011, the University's investment assets (including cash and intra-University investments) totaled \$7.25 billion, an increase of \$1.01 billion from August 31, 2010.

The University's Total Investment Pools

The University maintains three primary investment vehicles: The Long-Term Balanced Pool, treasury funds, and separately invested assets. Each investment category has a specific set of objectives.

The Long-Term Balanced Pool, used for endowed and quasi-endowed purposes, is managed with the objective of long-term total return. It is a "unitized fund" using mutual fund accounting principles. Because of its size and long-term orientation, performance data and investment strategy information in the discussion that follows relate to the Long-Term Balanced Pool.

Treasury funds are money market funds used for cash reserves and to preserve principal and maintain liquidity; intermediate-term bond investments; and working capital funds held by the University, which are generated through the temporary differences between operating receipts and disbursements. These funds are not unitized. The income from investing them is used for general operating purposes. Working capital investments are held in a variety of money market instruments or, if not needed within 90 days, are invested in the Long-Term Balanced Pool.

Separately invested funds are donated funds, including restricted investments and some life-income plans. These assets may not be merged with other assets for consolidated management.

The table below illustrates the net asset values and unitized information for the University's investment pools for the past five years.

History of the Merged Pools as of August 31					
	2007	2008	2009	2010	2011
Long-Term Balanced Pool					
Net asset value (in thousands of dollars)	\$6,380,194	\$6,942,081	\$5,639,701	\$6,015,844	\$7,012,867
Number of units (in thousands)	27,753	31,378	32,524	33,301	34,144
Net asset value per unit	\$229.89	\$221.24	\$173.40	\$180.65	\$205.39
<i>Payout amount per unit</i>					
Current earned income	\$3.25	(\$0.65)	(\$0.50)	(\$0.71)	(\$0.75)
Previously reinvested realized gains withdrawn	\$3.97	\$8.45	\$9.04	\$9.25	\$9.03
<i>Total payout per unit</i>	\$7.22	\$7.80	\$8.54	\$8.54	\$8.28
Summary of net asset values (in thousands of dollars)					
Treasury pool funds	\$84,430	\$87,819	\$73,001	\$117,334	\$148,378
Separately invested funds	123,648	151,169	129,037	103,462	85,741
Total net asset value (in thousands of dollars)	\$6,588,272	\$7,181,069	\$5,841,739	\$6,236,640	\$7,246,986

Asset Allocation for the Long-Term Balanced Pool

The Investment Committee of the University annually reviews asset allocation policy for the Long-Term Balanced Pool. In fiscal year 2011 the committee reaffirmed the allocation targets based on the Investment Office's optimization modeling, which seeks to generate higher returns with lower risk levels. Subjective considerations such as liquidity and inflation/deflation protection were also part of the analysis. Target allocations were maintained because little significant relative change was expected in the returns for the seven asset classes.

The next chart displays the current asset allocation policy for the University. Reflecting the Investment Office's bias against market timing or tactical asset allocation as a primary driver of value added, actual allocations varied from targeted levels by modest amounts, with the exception of the high-yield credit category, where overweighting was an explicit response to opportunities resulting from the credit crisis. The illiquidity of certain asset categories, such as private investments, also generated some deviation from the target.

Policy Portfolio Targets and Ranges

	Range	Target	August 31, 2011	Difference
US equity securities	9–15%	12%	10.5%	-1.5%
International equity securities	13–19%	16%	13.5%	-2.5%
Fixed-income securities	9–15%	12%	9.9%	-2.1%
High-yield credit	0–10%	5%	8.0%	3.0%
Absolute return	14–22%	18%	14.6%	-3.4%
Private investments	16–24%	20%	23.5%	3.5%
Real assets	13–21%	17%	19.4%	2.4%
Cash		0%	0.6%	0.6%

Primary Investment Performance Objective: Preserving Purchasing Power and Growing Income

The principal objective for Northwestern's Long-Term Balanced Pool is to preserve purchasing power and to provide a growing stream of income to fund University programs. The pool seeks to achieve an annual total rate of return (i.e., actual income plus appreciation) equal to inflation plus actual spending. This objective of preserving purchasing power emphasizes the need for a long-term perspective in formulating both spending and investment policies. A more detailed look at the University's spending guideline is on page 5 of this report.

The University's investments historically have grown at a rate exceeding the objective. For the 12-month period ending August 31, 2011, the portfolio increased 17.3 percent, which was 9.3 percent above the objective. For the 10- and 15-year periods ending August 31, 2011, the objective was exceeded by 1.3 percent and 3.3 percent, respectively.

Annualized Returns: Exceeding the Objective

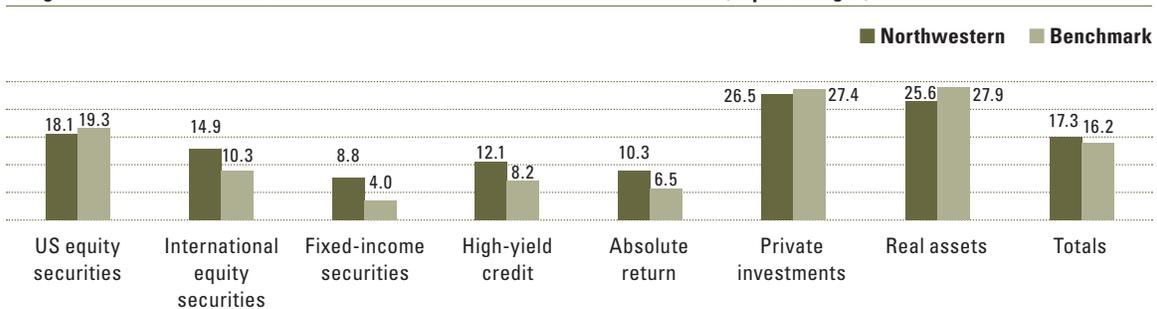
	1-year	3-year	5-year	10-year	15-year
Annual total return*	17.3%	2.3%	5.6%	7.9%	9.6%
– Spending	4.2%	4.4%	4.0%	4.1%	3.9%
– Inflation	3.8%	1.1%	2.1%	2.5%	2.4%
= Above or below objective	9.3%	-3.2%	-0.5%	1.3%	3.3%

* Total returns are net of fees and are calculated on annual changes in net asset value. They may differ from payout distributions.

Secondary Investment Performance Objective: Benchmark Comparisons

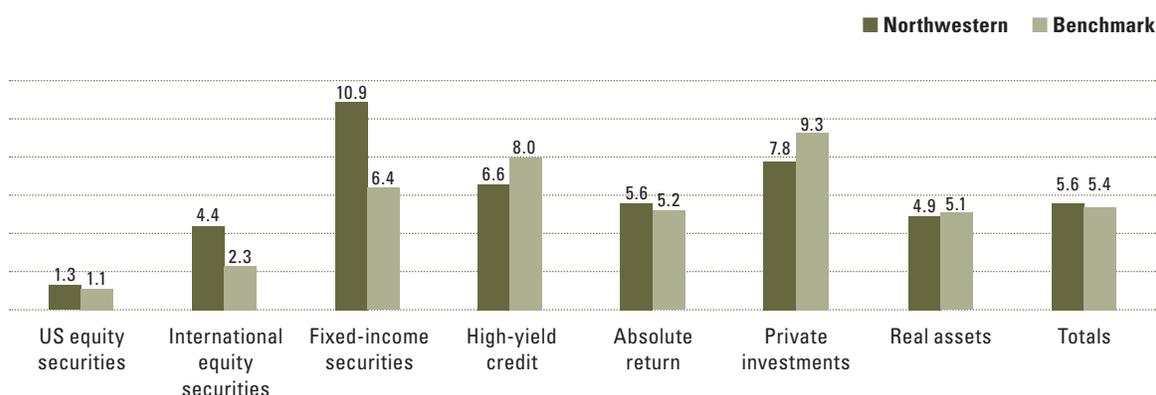
The pool's 17.3 percent gain for the 12-month period exceeded the 16.2 percent gain of the composite benchmark, a blend of the benchmark returns for each asset class weighted by the policy allocation targets. Portfolios that particularly outperformed their benchmarks included international equity, which generated a 14.9 percent return, compared with 10.3 percent for its benchmark. Fixed income also enjoyed outstanding relative performance for the fourth year in a row and was the best portfolio on a relative basis (4.8 percent above its benchmark). High-yield credit and absolute return outperformed their benchmarks by 3.9 percent and 3.8 percent, respectively. While private investments and real assets were the highest-performing portfolios on an absolute basis, they were both slight underperformers relative to their benchmarks. The following chart shows returns and benchmarks for all asset classes for the fiscal year.

Long-Term Balanced Pool: Fiscal 2011 Net Performance Relative to Benchmarks (in percentages)



For the five-year period ended August 31, 2011, the pool outperformed the composite benchmark (5.6 percent versus 5.4 percent), as shown in the next chart. Four of the seven portfolios exceeded their benchmarks over five years. All of the asset classes except fixed income were single-digit performers, reflecting the impact of the 2008–09 financial crisis. A more detailed explanation of activity and performance follows the five-year performance chart.

Long-Term Balanced Pool: Five-Year Net Performance Relative to Benchmarks (in percentages)



Marketable Securities Categories

Fixed income was the best-performing asset class during the fiscal year in relative terms, gaining 8.8 percent, compared with 4 percent for its benchmark, Barclays Government Index. With superior active management and exposure to global and inflation-protected bonds, fixed income for the last 5 years returned 10.9 percent, versus 6.4 percent for its benchmark, and outperformed in 7 of the last 10 fiscal years.

The international equity portfolio gained 14.9 percent and in relative terms was the second-best-performing asset class, outperforming the benchmark (67 percent, MSCI EAFE Index; 33 percent, MSCI EM Index) by 4.6 percent. Returning 4.4 percent for the last five years, compared with the benchmark's 2.3 percent, this portfolio was helped by a heavier weight to smaller-cap foreign stocks and exposure to emerging markets. It has outperformed in 8 of the last 10 fiscal years.

The US equity portfolio rose 18.1 percent for the fiscal year, underperforming the 19.3 percent gain of its Russell 3000 benchmark. Over five years the portfolio exceeded its benchmark by 0.2 percent (1.3 percent versus 1.1 percent). It has outperformed in 7 of the last 10 fiscal years.

High-Yield Credit Category

The high-yield credit portfolio includes investments in distressed debt, emerging market debt, and other credit instruments with fixed-income characteristics but more specific risk tied to the securities and their underlying cash flows. The portfolio increased 12.1 percent during the fiscal year, ahead of the 8.2 percent increase of the benchmark Merrill Lynch High-Yield Master II Index. Large exposure to distressed debt purchased in 2008 and 2009 contributed to the outperformance. For the five-year period the high-yield credit portfolio returned 6.6 percent, lagging the index's 8 percent because it concentrates on safer bank loans rather than the more risky high-yield bonds in the benchmark.

Absolute-Return Category

Made up of 22 different hedge funds, this portfolio aims to provide equity-like returns with low correlation to the equity markets. For the year it gained 10.3 percent, surpassing the 6.5 percent return of its benchmark (80 percent, Treasury bills plus 400 basis points; 20 percent, MSCI All-Country World Index). The portfolio's return for the five-year period of 5.6 percent exceeded the 5.2 percent return of its benchmark. Northwestern's absolute-return portfolio is weighted toward long-short equity managers (52 percent). The remaining hedge funds (48 percent) are less equity-market sensitive and represent diversifying strategies.

Private Investments Category

The private investments portfolio includes investments in global buyout, growth, and venture capital funds. With a gain of 26.5 percent, this portfolio was the highest-returning asset class in absolute terms in fiscal year 2011. Increased profitability at underlying portfolio companies and merger and acquisition activity significantly bolstered returns. In addition, the initial public offering (IPO) environment continued to improve both domestically and internationally, notably for Chinese companies.

Cash flows were stronger than in fiscal year 2010. An increase in trade sales, recapitalizations, and IPOs resulted in more distributions from the portfolio companies. Private investment distributions were \$301.7 million for fiscal year 2011, compared with \$144.2 million in fiscal 2010. The University's manager relationships and reputation in the marketplace remain strong.

Real Assets Category

The real assets portfolio includes the University's investments in energy, timber, real estate, and public investments in commodity funds. This portfolio had strong absolute results in fiscal year 2011, gaining 25.6 percent. Real assets distributions were \$184.7 million for fiscal year 2011, compared with \$143.2 million for fiscal year 2010. Continued commercial real estate markdowns offset the numerous refinancing activities in this portfolio. There were significantly higher realizations in private-partnership energy investments and increased global demand for commodities.

Long-Term Balanced Pool Spending Guideline

The University's Investment and Budget Committees annually review the Long-Term Balanced Pool's spending guideline, based on a formula established by the Board of Trustees in fiscal year 2006 that blends two elements:

- Market element adjusts annual endowment spending to the long-term sustainable target spending of 4.35 percent of the market value of a unit in the pool, averaged for the 12 months ending October 31 of the prior fiscal year. This component of the spending rate receives a 30 percent weighting in the spending rate calculation.
- Spending element increases the previous year's spending rate by actual inflation plus budget growth (1.5 percent). This element of the spending rate receives a weight of 70 percent.

The rate for fiscal year 2012 calculated using the guideline above is \$8.32. The payout rate for fiscal year 2011 was 4.11 percent.

Payout Determined by Spending Guideline					
	2007	2008	2009	2010	2011
Spending per unit	\$7.22	\$7.80	\$8.54	\$8.54	\$8.28
Net asset value per unit	\$229.89	\$221.24	\$173.40	\$180.65	\$205.39
Payout rate*	3.28%	3.35%	4.16%	4.60%	4.11%
Total (in millions)	\$197.50	\$233.50	\$272.95	\$281.91	\$279.61
Growth in total spending	12.08%	18.23%	16.90%	3.28%	-0.81%

* Payout rate is calculated as spending per unit divided by the two-year average net asset value per unit before distribution of the annual contribution to the budget.

The Long-Term Balanced Pool: In Conclusion

Northwestern's portfolio weathered a difficult period in good condition and is poised to continue to grow and support the University's needs. Its success is based on the diversification of the Long-Term Balanced Pool and the skill of outstanding money managers worldwide in meeting investment objectives over long time horizons. Northwestern's leadership continues to maintain a long-term investment focus and remains confident in the portfolio's prospects.



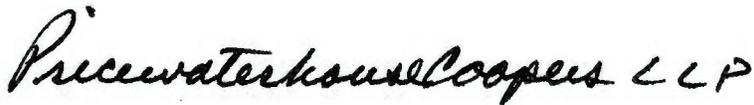
William H. McLean

Vice President and Chief Investment Officer

Report of Independent Auditors

To the Board of Trustees of Northwestern University:

In our opinion, the accompanying consolidated statement of financial position and the related consolidated statements of activities and of cash flows present fairly, in all material respects, the financial position of Northwestern University (the "University") and its subsidiaries at August 31, 2011, and the results of their operations and their cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the University's management; our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion. The financial statements of the University as of August 31, 2010 and for the year then ended were audited by other auditors whose report dated January 18, 2011 expressed an unqualified opinion on those statements.

The image shows a handwritten signature in black ink that reads "PricewaterhouseCoopers LLP". The signature is written in a cursive, flowing style.

Chicago, Illinois

January 13, 2012

Consolidated Statements of Financial Position
As of August 31, 2011, and August 31, 2010

<i>(in thousands of dollars)</i>	2011	2010
Assets		
Cash and cash equivalents	\$340,624	\$227,352
Accounts receivable	325,259	318,613
Notes receivable	58,503	48,637
Contributions receivable	61,341	85,689
Investments	7,040,068	6,148,291
Land, buildings, and equipment	1,529,056	1,481,292
Bond proceeds held by trustees	—	21,597
Other assets	16,921	65,746
Total assets	\$9,371,772	\$8,397,217
Liabilities		
Accounts payable and accrued expenses	\$204,003	\$224,486
Deferred revenue	309,024	319,149
Deposits payable and actuarial liability of annuities payable	77,887	72,166
Reserves for self-insurance	13,863	16,880
Government advances for student loans	38,968	39,143
Asset retirement obligations	121,091	115,326
Bonds, notes, and other debt payable	775,459	808,412
Total liabilities	\$1,540,295	\$1,595,562
Net assets		
Unrestricted	\$4,741,452	\$4,064,966
Temporarily restricted	2,015,356	1,698,125
Permanently restricted	1,074,669	1,038,564
Total net assets	\$7,831,477	\$6,801,655
Total liabilities and net assets	\$9,371,772	\$8,397,217

See Notes to the Consolidated Financial Statements, beginning on page 10.

Consolidated Statements of Activities
For the fiscal years ended August 31, 2011, and August 31, 2010

	2011			2010				
	Unrestricted	Temporarily restricted	Permanently restricted	Total	Unrestricted	Temporarily restricted	Permanently restricted	Total
Operating revenues								
Tuition and fees	\$767,939			\$767,939	\$726,246			\$726,246
(less scholarships and fellowships)	(254,109)			(254,109)	(232,857)			(232,857)
Net tuition and fees	513,830			513,830	493,389			493,389
Auxiliary services	75,187			75,187	74,842			74,842
Grants and contracts	537,523			537,523	484,503			484,503
Private gifts	79,366			79,366	96,789			96,789
Investment return designated for operations	253,817	\$113,591		367,408	227,481	\$114,430		341,911
Sales and services	144,609			144,609	136,277			136,277
Professional fees	29,372			29,372	28,733			28,733
Royalties and trademarks	105,414			105,414	95,531			95,531
Other income	6,952			6,952	9,446			9,446
Total operating revenues	1,746,070	113,591	—	1,859,661	1,646,991	114,430	—	1,761,421
Operating expenses								
Instruction	597,964			597,964	575,966			575,966
Research	475,626			475,626	441,906			441,906
Academic support	163,405			163,405	167,501			167,501
Student services	141,089			141,089	132,850			132,850
Institutional support	203,754			203,754	243,162			243,162
Auxiliary services	104,679			104,679	109,812			109,812
Total operating expenses	1,686,517	—	—	1,686,517	1,671,197	—	—	1,671,197
Excess (deficit) of operating revenues over expenses	59,553	113,591	—	173,144	(24,206)	114,430	—	90,224
Nonoperating revenues and expenses								
Private gifts and grants for buildings and equipment	3,159			3,159	4,286			4,286
Restricted private gifts		\$43,492		43,492		\$35,632		7,860
Net loss on annuity obligations		(93)		(93)		(5,628)		(5,721)
Investment returns, reduced by operating distribution	426,515	326,765		753,280	161,341	93,232		946,853
Excess of nonoperating revenues over expenses	429,674	390,899	36,105	856,678	165,627	163,636	30,004	359,267
Net assets released from restrictions	187,259	(187,259)	—	—	201,814	(201,814)	—	—
Change in net assets	676,486	317,231	36,105	1,029,822	343,235	76,252	30,004	449,491
Beginning net assets	4,064,966	1,698,125	1,038,564	6,801,655	3,721,731	1,621,873	1,008,560	6,352,164
Ending net assets	\$4,741,452	\$2,015,356	\$1,074,669	\$7,831,477	\$4,064,966	\$1,698,125	\$1,038,564	\$6,801,655

See Notes to the Consolidated Financial Statements, beginning on page 10.

Consolidated Statements of Cash Flows
For the fiscal years ended August 31, 2011, and August 31, 2010

<i>(in thousands of dollars)</i>	2011	2010
Cash flows from operating activities		
Change in net assets	\$1,029,822	\$449,491
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities		
Depreciation	102,379	99,448
Accretion for asset retirement obligations	5,765	5,516
Net losses on retirements and sales of building and equipment	959	114
Net amortization of discounts and (accretion) of premiums on bonds payable	(78)	(79)
Allowance for student loans receivable	395	—
Net realized and unrealized gains on investments	(1,055,817)	(557,689)
Contributed securities	(23,977)	—
Private gifts and grants for buildings and equipment	(3,159)	(4,286)
<i>Changes in assets and liabilities</i>		
Accounts receivable	(6,386)	(33,866)
Contributions receivable	24,348	68,197
Other assets	48,825	(3,793)
Accounts payable and accrued expenses	(22,704)	(2,884)
Deferred revenue	(10,125)	15,797
Reserves for self-insurance	(3,017)	(9,327)
Government advances for student loans	(175)	322
Net cash provided by (used in) operating activities	87,055	26,961
Cash flows from (used in) investing activities		
Purchases of investments	(1,423,537)	(1,266,804)
Proceeds from sales of investments	1,617,198	1,440,771
Acquisitions of land, buildings, and equipment	(148,881)	(154,615)
Proceeds from sale of plant assets	—	187
Student loans disbursed	(18,898)	(41,738)
Principal collected on student loans	8,637	45,819
Other	(5,904)	(5,041)
Net cash provided by (used in) investing activities	28,615	18,579
Cash flows from (used in) financing activities		
Principal payments on notes, bonds, and other debt payable	(32,875)	(17,675)
Decrease in bond proceeds held by trustees	21,597	36,909
Proceeds from private gifts and grants for buildings and equipment	3,159	4,286
Increase (decrease) in deposits payable and annuities payable	5,721	(3,318)
Net cash provided by (used in) financing activities	(2,398)	20,202
Increase in cash and cash equivalents	113,272	65,742
Cash and cash equivalents at beginning of year	227,352	161,610
Cash and cash equivalents at end of year	\$340,624	\$227,352
Supplemental disclosure of cash flow information		
Accrued liabilities for construction in progress	\$13,218	\$10,997
Capitalized interest	—	10,639
Cash paid for interest	29,834	29,621

See Notes to the Consolidated Financial Statements, beginning on page 10.

Notes to the Consolidated Financial Statements

For the fiscal years ended August 31, 2011, and August 31, 2010

1. Summary of Significant Accounting Policies

UNIVERSITY ACTIVITIES

Northwestern University (the University) is a major private research university with more than 17,000 students enrolled in 11 academic divisions on two lakefront campuses in Evanston and Chicago and an international campus in Doha, Qatar.

Northwestern's mission is to provide the highest-quality education for its students, to develop innovative programs in research, and to sustain an academic community that embraces these enterprises. Activities supporting its mission may be classified as either operating or nonoperating. Operating revenues include student tuition, research funding, investment return designated for operations, educational sales and services, and private gifts. Operating expenses reflect support for all functions of the University. Nonoperating activities include unrealized gains and losses on investments, temporarily restricted gifts for building, and all permanently restricted endowment gifts.

BASIS OF ACCOUNTING

General

The University maintains its accounts and prepares its consolidated financial statements on the accrual basis of accounting in conformity with generally accepted accounting principles in the United States of America (GAAP). The Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) is the source of authoritative GAAP. The University prepares its consolidated financial statements in accordance with the Not-for-Profit Entities Topic of the FASB ASC. These statements include all wholly owned subsidiaries. All significant intercompany transactions and accounts have been eliminated.

Contributions

Contributions received, including unconditional promises to give (pledges), are recognized by the University as revenues at their fair values. Private gifts, including unconditional promises to give, are recognized as revenues in the period received. Conditional promises to give are not included in revenue until the conditions are substantially met. Pledges receivable due in more than one year are recorded at the present value of the estimated future cash flows.

Net Asset Classifications

Net assets and the flow of those net assets are classified in three net asset categories according to the existence or absence of donor-imposed restrictions. For further discussion of the classification of donor-restricted endowment funds and disclosures about both donor-restricted and board-designated endowment funds, see note 9 to the consolidated financial statements.

The category *Permanently Restricted Net Assets* applies to gifts, trusts, and pledges whose donors required that the principal be held in perpetuity and that only the income be available for stipulated program operations.

The category *Temporarily Restricted Net Assets* includes gifts for which donor-imposed restrictions have not been met (these are primarily future capital projects) and trust activity and pledges receivable whose ultimate use is not permanently restricted. In addition, the excess of the fair value over the historical cost of permanently restricted endowments is classified as temporarily restricted net assets until appropriated for expenditure.

The category *Unrestricted Net Assets* describes funds that are legally available for any purpose and have no donor-imposed restrictions. All revenues, expenses, gains, and losses are classified as unrestricted net assets unless they are changes in temporarily or permanently restricted net assets. Net unrealized losses on permanently restricted endowment funds for which the historical cost exceeds fair value are recorded as a reduction to unrestricted net assets.

Revenue from temporarily restricted sources is reclassified as unrestricted income when the circumstances of the restriction have been fulfilled. Donor-restricted revenues whose restrictions are met within the same fiscal year are reported as unrestricted income. The expiration of a donor-imposed restriction on a contribution is recognized in the period in which the restriction expires. All expenditures are reported in the unrestricted class of net assets, since the use of restricted contributions in accordance with the donor's stipulations causes the release of the restriction. Donor-restricted purposes include instruction, research, library collections, scholarship and awards, and building construction.

FAIR VALUE MEASUREMENTS

The University makes fair value measurements and enhanced disclosures about fair value measurements as required by the Fair Value Measurements and Disclosures Topic of the FASB ASC. For further discussion, see note 4 to the consolidated financial statements.

CASH AND CASH EQUIVALENTS

Cash reflects currency and deposits or other accounts with financial institutions that may be deposited or withdrawn without restriction or penalty. *Cash equivalents* represent short-term and highly liquid investments that convert readily to cash and carry little risk of change in value at maturity due to interest rate changes; maturities of the investments are three months or less at the date of purchase.

INVESTMENTS

Investments are recorded at fair value, determined on the following basis:

- Equity securities with readily determinable fair values and debt securities are valued at the last sale price (if quotations are readily available) or at the closing bid price in the principal market in which such securities are normally traded (if no sale price is available). The fair values for these securities are classified as Level 1 because the securities have observable market inputs. Certain fixed-income securities are valued based on dealer-supplied valuations; since these securities have significant other observable inputs, they are classified as Level 2.
- The estimated fair values of equity securities that do not have readily determined fair values, and of other investments, are based on estimates provided by external investment managers. The guidance permits an entity, as a practical expedient, to measure the fair value of such investments based on the net asset value (NAV) per share. These estimates are examined through a valuation review process performed by management. After this review, management may determine that an adjustment to the external managers' valuations is appropriate in recording the securities' fair value at August 31. These investments are generally less liquid than other investments. The fair values for these securities are classified as Level 3, reflecting significant unobservable inputs that are supported by little or no market inputs. The fair values of investments based on NAV are categorized as Level 2 if the investments are redeemable at the reporting date or within the near term, defined by the University as within 90 days of the reporting date.

During the examination process, management reviewed the valuation policies for all partnerships whose fair values were classified as Level 3 and deemed those policies appropriate. In addition to receiving the most recent available audited and unaudited financial statements from the external managers, management contacted the majority of these managers regarding the aggregate carrying value of the respective investments at August 31, 2011.

A range of possible values exists for these partnership investments, and the estimated values may therefore be materially different from the values that would have been used had a ready market for these partnerships existed. In the absence of another basis, management has determined that cost represents an approximation of the fair value of such investments. A small number of investments within certain partnerships may have holdings at a carrying value of cost, and management has determined this to be appropriate for these specific investments.

Investment income is recorded on the accrual basis, and purchases and sales of investment securities are reflected on a trade-date basis.

DERIVATIVE FINANCIAL INSTRUMENTS

The University uses various financial instruments to obtain equity market exposure (e.g., equity price risk) of an underlying investment strategy; if applicable, these have a reference index (e.g., S&P 500) that is the same, or highly correlated with, the reference index of the investment strategy. Such instruments are not designated as hedges for accounting purposes and are recorded at fair value.

In fiscal years 2011 and 2010, the University entered into swap agreements to hedge future interest rate movements. It also added various interest-rate options to hedge the overall portfolio and used an interest-rate swap agreement to hedge variable interest rate exposure.

FAIR VALUES OF FINANCIAL INSTRUMENTS OTHER THAN INVESTMENTS

The fair values of financial instruments other than investments are based on a variety of factors. In some cases, fair values represent quoted market prices for identical or comparable instruments. In other cases, fair values have been estimated based on assumptions about the amount and timing of estimated future cash flows and assumed discount rates reflecting varying degrees of risk. Accordingly, the fair values may not represent actual values that could have been realized at year end or that will be realized in the future. Based on Level 2 observable inputs, at August 31, 2011, the fair value of the University's fixed rate debt of \$365.5 million exceeded the carrying value of \$340 million by \$25.5 million. At August 31, 2010, the fair value of the University's fixed rate debt of \$364.5 million exceeded the carrying value of \$342.9 million by \$21.6 million.

ACCOUNTS AND NOTES RECEIVABLE

Accounts receivable are recorded at net realizable value. Those generally expected to be collected within one year are carried without an allowance. Student accounts receivable arising from tuition and fees are carried net of an allowance for doubtful accounts of \$549,000 and \$494,000 as of August 31, 2011, and 2010, respectively. The allowance for student accounts receivable is based on an analysis of outstanding account balances and is calculated using percentages based on historical collection data that are applied to the outstanding accounts receivable balances. Accounts receivable from Northwestern Medical Faculty Foundation, a related party (see page 13), arose out of operational activities. They totaled \$14.1 million and \$12.7 million as of August 31, 2011, and 2010, respectively. Accounts receivable deemed to be uncollectible are expensed at that time.

Notes receivable are recorded at net realizable value and are predominantly student loans with varying maturities. Student notes receivable are carried net of an allowance for doubtful accounts of \$790,000 and \$395,000 as of August 31, 2011, and 2010, respectively. Notes receivable deemed to be uncollectible are expensed at that time.

Management assesses the adequacy of the allowance for credit losses on a regular basis by performing ongoing analysis of the student loan portfolio. Factors considered are differing economic risks associated with each loan category, the financial condition of specific borrowers, the economic environment in which the borrowers operate, the level of delinquent loans, and other significant influences. Loans disbursed under federally guaranteed student loan programs have special provisions. Based on this evaluation and management judgment, an uncollectible percentage is calculated and applied to each category of student loan balances outstanding. Management considers the allowance for student loan portfolio credit losses to be prudent and reasonable.

CONTRIBUTIONS RECEIVABLE

Contributions receivable arising from unconditional promises to give are carried net of an allowance for uncollectible pledges that totaled \$14.6 million and \$18 million at August 31, 2011, and 2010, respectively. Additionally, unconditional promises expected to be collected in periods from more than one year are discounted to present value. The discount rates for pledges made in fiscal years 2011 and 2010 were 2.7 and 3.1 percent, respectively; the discount rate for pledges made in prior fiscal years ranged from 2.9 to 6.5 percent. There were no significant conditional promises to give as of August 31, 2011, and August 31, 2010.

LAND, BUILDINGS, AND EQUIPMENT

The value of land, buildings, and equipment is recorded at cost or, if received as gifts, at fair value at the date of the gift. Significant renewals and replacements are capitalized. The cost of repairs and maintenance is expensed as incurred. Purchases of library books and works of art are also expensed.

Depreciation is calculated using the straight-line method over the useful lives of the buildings and equipment, which are estimated to be 3 to 20 years for equipment and a maximum of 40 years for buildings. The University reviews long-lived assets for impairment by comparing the future cash flows expected from the asset to the carrying value of the asset. If the carrying value of an asset exceeds the sum of estimated undiscounted future cash flows, an impairment loss is recognized for the difference between estimated fair value and carrying value. In management's opinion, no impairment existed as of August 31, 2011.

CHARITABLE REMAINDER TRUSTS

Charitable remainder trusts are classified as permanently restricted net assets if, upon termination of the trust, the donor permanently restricts the remaining trust assets. If the remainder is not permanently restricted by the donor, the charitable remainder trust assets are recorded as temporarily restricted net assets.

ANNUITIES PAYABLE

Annuities payable consist of annuity payments currently due and the actuarial amount of annuities payable. The actuarial amount of annuities payable is the present value of the aggregate liability for annuity payments over the expected lives of the beneficiaries.

SELF-INSURANCE RESERVES

The University maintains a self-insurance program for general liability, professional liability, and certain employee and student insurance coverages. This program is supplemented with commercial excess insurance above the University's self-insurance retention. See note 11 for additional discussion.

ASSET RETIREMENT OBLIGATIONS

The University records all known asset retirement obligations (ARO) for which the fair value of the liability can be reasonably estimated, including certain obligations relating to regulatory remediation. Asset retirement obligations covered include those for which an entity has a legal obligation to perform an asset retirement activity; however, the timing and/or method of settling the obligation are conditional on a future event that may or may not be within the control of the entity.

REVENUE RECOGNITION

Revenues from tuition and fees are reported in the fiscal year in which they are earned, including pro-rata adjustments for educational programs crossing over fiscal years. Fiscal year 2012 fall-quarter tuition and fees, billed but not collected in fiscal year 2011, are reported as deferred revenue in fiscal year 2011. Similarly, fiscal year 2011 fall-quarter tuition and fees, billed but not collected in fiscal year 2010, are reported as deferred revenue in fiscal year 2010.

Revenues from auxiliary services, such as residence and food services, represent fees for goods and services furnished to University students, faculty, and staff; these revenues are recognized in the fiscal year in which the goods and services are provided. Grants and contracts revenue is recognized as expenses are incurred on a project. Professional fees arise from faculty and department services provided to external institutions such as hospitals. Sales and services revenues represent fees for services and goods provided to external parties in the course of educational activities and also include revenues from the provision of physical plant services and goods to external institutions contiguous to the University campuses. Trademark and royalty revenues arise from licensing of innovative technologies, copyrights, and other intellectual property; these revenues are recognized in the fiscal year in which they are earned. Other income includes revenues not otherwise categorized, such as rental revenues from property not held for investment, reimbursements for goods and services, and sundry payments to the University; these revenues are also recognized in the fiscal year in which they are earned.

FEDERAL GRANTS AND CONTRACTS REVENUE

The University receives funding or reimbursement from federal agencies. In addition, indirect cost recovery on federal grants and contracts is based on an institutional rate negotiated with its cognizant federal agency, the US Department of Health and Human Services.

INCOME TAXES

The Internal Revenue Service has determined that the University is exempt from income taxes under Section 501(c)(3) of the US Internal Revenue Code, except with regard to unrelated business income, which is taxed at corporate income tax rates. The University files federal and various state and local tax returns. The statute of limitations on the University's federal tax returns remains open for fiscal years 2008 through 2011.

The University makes an assessment of individual tax positions and follows a process for recognition and measurement of uncertain tax positions. Tax positions are evaluated on whether they meet the "more likely than not" standard for sustainability on examination by tax authorities.

RELATED PARTIES

Northwestern Medical Faculty Foundation (NMFF) is a multispecialty physician organization committed to providing clinical care to patients and to supporting the research and academic endeavors of Northwestern's Feinberg School of Medicine. An independent not-for-profit organization, NMFF is governed by a board of directors. NMFF physicians are full-time faculty members or researchers at Feinberg. Under the terms of an agreement with the University, NMFF contributes a percentage of its revenue to a research and education fund, medical education programs, basic and applied biomedical research facilities and programs, and research and educational support services. NMFF also contributes funds to Feinberg's teaching and research activities on a discretionary basis. These contributions totaled \$45.6 million in fiscal year 2011 and \$43.6 million in fiscal year 2010 and are included in private gifts on the consolidated statements of activities.

USES OF ESTIMATES IN THE PREPARATION OF FINANCIAL STATEMENTS

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities; the disclosure of contingent assets and liabilities at the date of the consolidated financial statements; and the reported amounts of revenues and expenses during the relevant period. Actual results could differ from those estimates.

At August 31, 2011, and 2010, reserves were established for uncollectible accounts, student loans, and pledges receivable. These reserves were estimated based on historical collection and allowance practices as well as on management's evaluation of current trends.

The reserves for self-insurance and postretirement medical and life insurance benefits were based on actuarial studies and management estimates.

The reserves for asset retirement obligations were based on analyses of University assets, review of applicable regulatory and other guidance, and management estimates.

The University believes that the methods and assumptions used in computing these reserves and liabilities are appropriate.

SUBSEQUENT EVENT

The University has evaluated subsequent events in accordance with the FASB ASC Subsequent Event Topic through January 13, 2012, the date when the consolidated financial statements were issued. The University did not identify any subsequent events to be disclosed.

ACCOUNTING PRONOUNCEMENTS

In January 2010, Accounting Standard Update (ASU) 2010-06 was issued to amend the FASB ASC 820. The amendment requires new disclosures for increased transparency and disaggregation, including new requirements for disclosures about transfers into and out of Levels 1 and 2 and separate disclosures about purchases, sales, issuances, and settlements related to Level 3 measurements. The amendment also clarifies existing fair value disclosures regarding the level of disaggregation and the inputs and valuation techniques used to measure fair value. This guidance was effective for the University in fiscal year 2010, except for the requirement to provide the Level 3 activity of purchases, sales, issuances, and settlements on a gross basis, which will be effective in fiscal year 2012. Implementation in fiscal year 2010 required additional disclosures incorporated in note 4; the University is evaluating the impact of future implementation on the consolidated financial statements.

2. Accounts Receivable

Accounts receivable are summarized on the consolidated statements of financial position as follows:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Research and other sponsored programs support	\$82,445	\$102,783
Student receivables	138,923	93,585
Royalty receivables	44,810	36,642
Other receivables	59,630	86,097
Accounts receivable subtotal	325,808	319,107
Less allowances for uncollectible amounts	(549)	(494)
Total accounts receivable	\$325,259	\$318,613

3. Contributions Receivable

Contributions receivable consisted of the following:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Unconditional promises expected to be collected in		
Less than one year	\$40,162	\$52,683
One year to five years	36,067	51,107
More than five years	2,183	3,887
Less discount to present value and other reserves		
Discount to present value	(2,461)	(3,994)
Other reserves	(14,610)	(17,994)
Total contributions receivable	\$61,341	\$85,689

Contributions receivable are discounted based on the weighted average borrowing rates for short-term and long-term bonds, notes, and other debt payable to correspond to the terms of the pledges receivable. The University deems these yields to be a Level 3 input.

The table at right summarizes the change in contributions receivable for the years ended August 31, 2011, and 2010.

<i>(in thousands of dollars)</i>	<i>2011</i>	<i>2010</i>
Balance—beginning of year	\$85,689	\$153,886
New pledges	25,345	25,891
Collections on pledges	(48,518)	(60,178)
Adjustments to pledges	(6,092)	(39,000)
Decrease in discount to present value	1,533	2,612
Decrease in other reserves	3,384	2,478
Balance—end of year	\$61,341	\$85,689

4. Investments

The University's investments are overseen by the Investment Committee of the Board of Trustees. Guided by the policies established by the Investment Committee, the University's Investment Office or external equity investment managers, external and internal fixed-income and cash managers, and various limited partnership managers direct the investment of endowment and trust assets, certain working capital, temporarily invested expendable funds, and commercial real estate.

Substantially all of these assets are merged into internally managed investment pools on a market-value basis. Each holder of units in the investment pools subscribes to or disposes of units on the basis of the market value per unit at the beginning of each month.

INVESTMENT FAIR VALUE

The University has valued its investments using a hierarchy of valuation inputs based on the extent to which the inputs are observable in the marketplace. Observable inputs reflect market data obtained from sources independent of the reporting entity; unobservable inputs reflect the entity's own assumptions about how market participants would value an asset or a liability based on the best information available. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs. The fair-value hierarchy is based on three levels of inputs, of which the first two are considered observable and the last unobservable, that may be used to measure fair value.

The following describes the hierarchy of inputs used to measure fair value and the primary valuation methodologies used by the University for financial instruments measured at fair value on a recurring basis.

Level 1: Quoted prices in active markets for identical assets or liabilities. Market price data are generally obtained from relevant exchanges or dealer markets.

Level 2: Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the same term of the assets or liabilities. Inputs are obtained from various sources, including market participants, dealers, and brokers. Level 2 also includes investments whose measurement is based on NAV and that are redeemable in the near term.

Level 3: Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

A financial instrument's categorization within the valuation hierarchy is based on the lowest level of input that is significant to the fair value measurement.

The following charts show the estimated fair value of investments and derivatives held by the University, grouped by the valuation hierarchy as defined above, for the fiscal years ending August 31, 2011, and 2010:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>			
	Quoted prices in active markets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total fair value
US equity securities	\$232,525	\$158,101	\$359,119	\$749,745
International equity	291,189	293,871	296,619	881,679
Fixed income	6,157	643,060	134,126	783,343
High-yield credit	—	17,438	538,608	556,046
Absolute return	—	205,365	811,379	1,016,744
Private investments	17,522	—	1,633,500	1,651,022
Real assets	105,851	3,881	1,246,828	1,356,560
Other investments	3,460	1,764	42,472	47,696
Subtotal investment assets	656,704	1,323,480	5,062,651	7,042,835
Interest-rate derivatives	—	—	(2,767)	(2,767)
Subtotal investments	656,704	1,323,480	5,059,884	7,040,068
Interest-rate swaps	—	—	(51,058)	(51,058)
Total	\$656,704	\$1,323,480	\$5,008,826	\$6,989,010

<i>(in thousands of dollars)</i>	<i>August 31, 2010</i>			
	Quoted prices in active markets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total fair value
US equity securities	\$218,504	\$158,231	\$303,894	\$680,629
International equity	259,948	331,600	315,522	907,070
Fixed income	18,564	562,143	450	581,157
High-yield credit	—	15,179	523,884	539,063
Absolute return	—	173,241	767,199	940,440
Private investments	241	—	1,433,845	1,434,086
Real assets	71,723	(30)	964,388	1,036,081
Other investments	—	2,553	37,519	40,072
Subtotal investment assets	568,980	1,242,917	4,346,701	6,158,598
Interest-rate derivatives	—	—	(10,307)	(10,307)
Subtotal investments	568,980	1,242,917	4,336,394	6,148,291
Interest-rate swaps	—	—	(72,620)	(72,620)
Total	\$568,980	\$1,242,917	\$4,263,774	\$6,075,671

Investments included in Level 3 primarily consist of the University's ownership in alternative investments (principally limited partnership interests in hedge, private equity, real estate, and other similar funds).

Interest-rate swaps are valued using observable inputs, such as quotations received from the counterparty, dealers, or brokers, whenever available and considered reliable. In instances where models are used, the value of the interest-rate swap depends on the contractual terms of, and specific risks inherent in, the instrument as well as the availability and reliability of observable inputs. Such inputs include market prices for reference securities, yield curves, credit curves, measures of volatility, prepayment rates, and correlations of such inputs. The interest-rate swap arrangements have inputs that are unobservable and have little or no market activity and therefore are classified within Level 3.

Perpetual trusts held by third parties are valued at the present value of the future distributions expected to be received over the term of the agreement and are included in other investments in the summary of changes in investments within Level 3.

The methods described above may produce a fair value that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the University believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

The following tables summarize changes in the investments and derivatives classified by the University in Level 3 of the fair value hierarchy for the fiscal years ended August 31, 2011, and 2010:

<i>(in thousands of dollars)</i>	<i>August 31, 2010</i>			<i>August 31, 2011</i>		
	Fair value	Transfers into Level 3	Transfers out of Level 3	Realized/ unrealized gains (losses)	Net purchases, sales, and settlements	Fair value
US equity securities	\$303,894	—	—	48,831	6,394	\$359,119
International equity	315,522	278	(59,757)	69,352	(28,776)	296,619
Fixed income	450	59,757	(1,209)	4,419	70,709	134,126
High-yield credit	523,884	—	—	48,501	(33,777)	538,608
Absolute return	767,199	—	—	43,846	334	811,379
Private investments	1,433,845	55	—	160,115	39,485	1,633,500
Real assets	964,388	—	—	157,827	124,613	1,246,828
Other investments	37,519	—	—	2,068	2,885	42,472
Total investment assets	4,346,701	60,090	(60,966)	534,959	181,867	5,062,651
Interest-rate derivatives	(10,307)	—	—	7,540	—	(2,767)
Subtotal investments	4,336,394	60,090	(60,966)	542,499	181,867	5,059,884
Interest-rate swaps	(72,620)	—	—	21,562	—	(51,058)
Total	\$4,263,774	60,090	(60,966)	564,061	181,867	\$5,008,826

	<i>(in thousands of dollars)</i>			<i>August 31, 2009</i>			<i>August 31, 2010</i>		
	Fair value	Transfers into Level 3	Transfers out of Level 3	Realized/unrealized gains (losses)	Net purchases, sales, and settlements	Fair value			
US equity securities	\$278,139	—	—	35,767	(10,012)	\$303,894			
International equity	181,004	—	(14,451)	29,971	118,998	315,522			
Fixed income	173,121	—	—	8,786	(181,457)	450			
High-yield credit	490,097	—	(12,363)	97,925	(51,775)	523,884			
Absolute return	889,401	—	(87,433)	42,884	(77,653)	767,199			
Private investments	1,177,180	—	—	126,181	130,484	1,433,845			
Real assets	889,178	—	—	(44,487)	119,697	964,388			
Other investments	49,431	—	—	706	(12,618)	37,519			
Total investment assets	4,127,551	—	(114,247)	297,733	35,664	4,346,701			
Interest-rate derivatives	14,545	—	—	(10,836)	(14,016)	(10,307)			
Subtotal investments	4,142,096	—	(114,247)	286,897	21,648	4,336,394			
Interest-rate swaps	(41,518)	—	—	(31,102)	—	(72,620)			
Total	\$4,100,578	—	(114,247)	255,795	21,648	\$4,263,774			

There were no significant transfers or reclassifications between Levels 1 and 2 during fiscal year 2011.

The next table presents significant liquidity and redemption terms of investment funds by asset class. The University is obligated under certain partnership fund agreements to advance additional funding up to specified levels over a period of several years. These commitments have fixed expiration dates and other termination clauses, and the contractual agreements of these partnerships may limit the University's ability to initiate redemptions due to notice periods, lock-ups, and gates. At August 31, 2011, the University was committed to making future capital contributions in other investments in the amount of \$1,041 million, primarily in the next five years, as detailed in the next table.

	<i>(in thousands of dollars)</i>				
	Fair value	Remaining life	Unfunded commitments	Redemption terms	Redemption restrictions
US equity securities	\$749,745	No limit	—	Daily to annually, with 1–90-day notice periods	Lock-up provisions ranging from none to 2 years
International equity	881,679	No limit	\$7,500	Daily to annually, with 1–93-day notice periods	Lock-up provisions ranging from none to 3 years
Fixed income	783,343	No limit	—	Daily to monthly, with 1–90-day notice periods	Lock-up provisions ranging from none to 3 years
High-yield credit	556,046	No limit to 8 years	45,916	Distressed partnerships ineligible for redemption; other funds monthly to annually, with 30–90-day notice periods	Distressed partnerships not redeemable; lock-up provisions on all other funds ranging from none to 2 years
Absolute return	1,016,744	No limit	—	Monthly to annually, with 5–120-day notice periods	Lock-up provisions ranging from none to 5 years; side pockets on many funds
Private investments	1,651,022	1–12 years	531,222	Partnerships ineligible for redemption	Not redeemable
Real assets	1,356,560	No limit to 14 years	456,645	Partnerships ineligible for redemption; commodity funds daily to annually, with 3–30-day notice periods	Partnerships not redeemable; no restrictions on commodity funds

Northwestern's marketable securities categories include investments in US equities, international equity, and fixed-income strategies via separately managed accounts, partnerships, and commingled funds. US equity strategies include large-, mid-, and small-cap public equities. One investment in this category cannot currently be redeemed because redemptions are not allowed in the first three years. The remaining restriction period for these funds was approximately one year as of August 31, 2011. International equities include developed market (ex-US public equities) and emerging market strategies. Two investments in this category cannot currently be redeemed because redemptions are not allowed in the first three years.

Fixed-income strategies include US government securities, agency securities, inflation-linked bonds (TIPS), corporate bonds, global bonds, and short-term cash investments. As of August 31, 2011, one investment in this category can be only partially redeemed over the next three years.

The high-yield credit portfolio includes investments in distressed debt, emerging market debt, and other credit instruments with fixed-income characteristics but more specific risk tied to the securities and their underlying cash flows. Two investments in this category cannot currently be redeemed because redemptions are not allowed in the first three years.

The absolute-return portfolio is weighted toward long-short equity managers. The remaining hedge funds are more market neutral or represent diversifying event-driven strategies. Two investments in this portfolio cannot currently be redeemed because redemptions are not allowed in the first five years, respectively. The remaining restriction period for these funds ranged from approximately three to five years as of August 31, 2011.

The private investments portfolio includes investments in global buyout and venture capital funds. The real assets portfolio includes the University's investments in energy, timber, real estate, and public investments in some commodity funds.

Management's estimate of the lives of the funds could vary significantly depending on the investment decisions of the external fund managers, changes in the University's portfolio, and other circumstances. Furthermore, the University's obligation to fund these commitments may be waived by the fund managers for a variety of reasons, including the market environment and/or changes in investment strategy.

INVESTMENT RETURN

The components of total investment return were as follows:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Investment income	\$64,611	\$38,719
Net realized gains	376,660	216,364
Change in net unrealized gains	679,417	341,401
Total investment return	\$1,120,688	\$596,484

Investment return designated for operations is defined as the investment payout, according to the spending guideline for the Long-Term Balanced Pool and the actual investment income for all other investments. Other investment returns are categorized as nonoperating. As reflected in the consolidated statements of activities, investment return was as follows:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Changes in unrestricted net assets		
Operating: investment return	\$253,817	\$227,481
Nonoperating: investment returns, reduced by operating distribution	426,515	161,341
Changes in temporarily restricted net assets		
Operating: investment return	113,591	114,430
Nonoperating: investment returns, reduced by operating distribution	326,765	93,232
Total investment return	\$1,120,688	\$596,484

DERIVATIVE FINANCIAL INSTRUMENTS

The University entered into hedging transactions via various interest-rate swaps and options in fiscal year 2010 and maintained those positions during fiscal year 2011. The swaps and options in an asset position had a realized gain of \$0 during fiscal year 2011 and \$33.7 million during fiscal year 2010. The current positions in a liability position carried an unrealized loss of \$2.7 million as of August 31, 2011, and an unrealized loss of \$10.3 million as of August 31, 2010. These swaps and options had a notional value of \$400 million at August 31, 2011, and 2010. These instruments are held in the fixed-income asset class in the summary of changes in investments within Level 3.

Credit exposure represents the University's potential loss if all the counterparties fail to perform under the terms of the contracts, and if all collateral, if any, becomes worthless. This exposure is measured by the fair value of the cash collateral held at the counterparties at the reporting date. The University manages its exposure to credit risk by using highly rated counterparties, establishing risk control limits, and obtaining collateral where appropriate. As a result, the University has limited credit risk. The University entered into margin collateral agreements with major investment banks that impose a \$1 million threshold on both parties. As of August 31, 2011, the collateral account at one counterparty held \$3.5 million in cash to support the University's unrealized loss at fiscal year end. To date, the University has not incurred any losses on derivative financial instruments due to counterparty nonperformance.

The University regularly reviews the use of derivative financial instruments by each of the managers of alternative investment funds in which it participates. While these outside managers generally use such instruments for hedging purposes, derivative financial instruments are employed for trading purposes by numerous independent asset managers of the University.

5. Land, Buildings, and Equipment

Land, buildings, and equipment consisted of the following:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Land	\$28,389	\$28,360
Construction in progress	162,274	111,191
Buildings and leasehold improvements	1,958,385	1,895,137
Equipment	443,730	431,126
Accumulated depreciation	(1,063,722)	(984,522)
Total land, buildings, and equipment	\$1,529,056	\$1,481,292

The estimated cost to complete construction in progress at August 31, 2011, is \$228 million. Costs included in construction in progress are leasehold improvements and building and equipment capitalizations. Building costs are funded by loans, gifts (received or pledged), grants, and unrestricted funds.

Under the University's interest capitalization policy, actual interest incurred during the period of construction of an asset for University use is capitalized until that asset is substantially completed and ready for use. The capitalized cost is reflected in the total cost of the asset and depreciated over the useful life of the asset. Assets may include buildings and major equipment.

ASSET RETIREMENT OBLIGATIONS

Asset retirement obligations were adjusted during fiscal years 2011 and 2010 as follows:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Balance at beginning of year	\$115,326	\$109,810
Accretion expense	5,765	5,516
Balance at end of year	\$121,091	\$115,326

LEASE OBLIGATIONS

The University is obligated under numerous operating leases to pay base rent through the lease expiration dates. Operating leases consist primarily of leases for the use of real property and have terms expiring in various years through fiscal year 2025. Noncancelable real estate lease expenses allocated on a straight-line basis over the term of the leases totaled \$11.7 million at August 31, 2011, and \$7.8 million at August 31, 2010. The future minimum lease payments under noncancelable operating leases through August 31 of each period are as shown at right.

<i>(in thousands of dollars)</i>	
2012	\$9,798
2013	9,804
2014	10,209
2015	10,321
2016	9,986
2017 and thereafter	43,421
Total	\$93,539

6. Other Assets

Other assets are summarized on the consolidated statements of financial position as follows:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Deferred student aid expenses	—	\$49,175
Prepaid bond expenses	\$6,057	6,312
Inventories	2,358	2,772
Other assets	8,506	7,487
Total other assets	\$16,921	\$65,746

7. Deposits Payable and Actuarial Liability of Annuities Payable

Deposits payable and actuarial liability of annuities payable are summarized on the consolidated statements of financial position as follows:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Agency deposits payable	\$57,038	\$53,363
Actuarial liability of annuities payable	14,438	14,765
Other deposits payable	6,411	4,038
Total deposits payable and actuarial liability of annuities payable	\$77,887	\$72,166

8. Bonds, Notes, and Other Debt Payable

Bonds, notes, and other debt payable are as follows:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
IEFA—Series 1993	\$9,885	\$12,760
Less unamortized discount on IEFA—Series 1993	(219)	(292)
IEFA—Series 2003	185,010	185,010
IFA—Series 2004	135,800	135,800
IFA—Series 2006	145,130	145,130
Plus unaccreted premium on IFA—Series 2006	4,853	5,004
IFA—Series 2008	125,000	125,000
Bonds payable subtotal	605,459	608,412
Notes payable—commercial paper, taxable	170,000	180,000
Other debt payable—lines of credit	—	20,000
Total bonds, notes, and other debt payable	\$775,459	\$808,412

Debt issuance	Interest rate mode	Interest rate	Maturity
IEFA—Series 1993	Fixed	5.5%	December 1, 2010, to December 1, 2013
IEFA—Series 2003	Fixed	5%*	December 1, 2014, to December 1, 2038
IFA—Series 2004	Variable, annual rate	1.75%†	December 1, 2034
IFA—Series 2006	Fixed	5%*	December 1, 2042
IFA—Series 2008	Variable, annual rate	.43% and 1.2%‡	December 1, 2046
Notes payable —commercial paper, taxable	Fixed	.14%*	September 12, 2011, to November 28, 2011

* Weighted average interest rate at August 31, 2011 † Three-year mode: \$135.8 million, with interest rate reset at March 3, 2014

‡ One- to two-year mode: \$75 million, with interest rate reset at March 1, 2012; \$50 million, with interest rate reset at March 1, 2013

Total obligations including notes and other debt payable at August 31, 2011, are scheduled to mature through August 31 of each period as noted at right. The schedule has been prepared based on the contractual maturities of the debt outstanding at August 31, 2011. Accordingly, if remarketing of bonds fails in future periods, debt repayments may become more accelerated than presented here. The potential failed remarketings coincide with the interest-rate reset dates and amounts noted above.

<i>(in thousands of dollars)</i>	
2012	\$173,070
2013	3,265
2014	3,550
2015	3,470
2016	3,700
2017–2021	23,040
2022–2026	4,800
2027–2031	—
2032–2036	157,780
Thereafter	398,150
Total	\$770,825

BONDS PAYABLE

The IEFA–Series 1993 Revenue Refunding Bonds operate in a fixed mode until maturity, currently bearing interest at a fixed rate of 5.5 percent. Proceeds of the refunding bonds were invested in United States government securities with a cost of \$75.4 million and placed in escrow to satisfy scheduled payments of \$66.4 million of the IEFA–Series 1985 bonds and related interest until maturity.

The IEFA–Series 2003 Fixed Rate Revenue Bonds were issued to acquire, construct, or renovate certain University facilities and to refund \$35 million of the University’s outstanding IEFA–Series 1993 bonds, subject to conditions set forth in a trust indenture and loan agreement between the University and the Illinois Facilities Authority.

The IFA–Series 2004 Adjustable Rate Revenue Bonds were issued to acquire, construct, renovate, remodel, improve, and equip capital projects on both the Evanston and the Chicago campuses, subject to conditions set forth in a trust indenture and loan agreement between the University and the Illinois Finance Authority. The bonds may operate in a daily, weekly, adjustable, or auction-rate mode.

The IFA–Series 2006 Revenue Bonds were issued to refund the University’s outstanding IEFA–Series 1997 Adjustable Medium-Term Revenue Bonds totaling \$145 million. The refunding bonds are subject to conditions set forth in a trust indenture and loan agreement between the University and the Illinois Facilities Authority.

The IFA–Series 2008 Adjustable Rate Revenue Bonds were issued to acquire, construct, renovate, remodel, improve, and equip capital projects, subject to conditions set forth in a trust indenture and loan agreement between the University and the Illinois Finance Authority. The bonds may operate in a daily, weekly, adjustable, or auction-rate mode.

DERIVATIVE FINANCIAL INSTRUMENTS

The University has entered into interest-rate swap agreements to hedge variable interest rate exposure related to its variable rate debt. The agreements effectively fix the interest rates to a range between 4.2 percent and 4.38 percent. The notional value is \$262.1 million through December 1, 2034, and reduces to \$125 million effective August 30, 2014, through expiration.

On January 13, 2011, the University executed an amendment to one of its interest-rate swap agreements, with a notional value of \$45.2 million, that shortened the maturity date of these swaps from December 1, 2034, to August 29, 2014, at no cost. On January 14, 2011, the University executed an amendment to another of its interest-rate swap agreements, with a notional value of \$46.6 million, that shortened the maturity date of these swaps from December 1, 2034, to August 29, 2014, at a cost of \$60,000. On January 18, 2011, the University executed an amendment to another of its interest-rate swap agreements, with a notional value of \$45.3 million, that shortened the maturity date of these swaps from December 1, 2034, to August 29, 2014, and received \$115,000 to do so.

The University recognized unrealized gains and losses on the swap investment totaling a \$21.6 million gain at August 31, 2011, and a \$31.1 million loss at August 31, 2010. The fair values of the swap position were (\$51.1) million and (\$72.6) million as of August 31, 2011, and 2010, respectively, and are included in accounts payable and accrued expenses on the consolidated statements of financial position.

NOTES PAYABLE

The University places commercial paper under a \$300 million Taxable Commercial Paper Note.

OTHER DEBT PAYABLE

At August 31, 2011, the University held or had the ability to draw \$325 million in standby lines of credit to supplement working capital requirements as follows:

- \$25 million expired December 16, 2010, renewed to December 20, 2012
- \$50 million expired March 23, 2011, renewed to March 23, 2012
- \$75 million expired June 15, 2011, renewed at \$50 million to June 14, 2012
- \$100 million expired July 26, 2011, renewed at \$75 million to July 26, 2012
- \$50 million expired August 15, 2011, renewed to August 16, 2012
- \$25 million expired August 25, 2011, renewed at \$50 million to August 21, 2012

9. Endowments

The FASB ASC Not-for-Profit Entities Presentation of Financial Statements Subtopic provides guidance on the net asset classification of donor-restricted endowment funds for not-for-profit organizations subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) and improves disclosure about an organization's endowment funds, both donor-restricted and board-designated, regardless of whether the organization is subject to UPMIFA.

The University interprets UPMIFA as requiring that the fair value of the original donor-restricted endowment gift be preserved as of the gift date unless there are explicit donor stipulations to the contrary. Therefore, the University classifies as permanently restricted net assets the original value of gifts donated to the permanent endowment, the original value of subsequent gifts, and accumulations to the permanent endowment made in accordance with the applicable donor gift instrument at the time the accumulation was added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for University expenditure in a manner consistent with UPMIFA's standard of prudence. In accordance with UPMIFA, the University considers the following factors in determining to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the endowment fund
- The purposes of the institution and of the endowment fund
- General economic conditions
- The possible effects of inflation or deflation
- The expected total return from income and appreciation of investments
- Other resources of the institution
- The institutional investment policy

The University's endowment consists of about 2,100 individual donor-restricted endowment funds and about 800 funds it designates to function as endowments. The net assets associated with endowment funds, including funds designated by the University to function as endowments, are classified and reported based on whether there are donor-imposed restrictions. Institution-designated endowment funds include quasi-endowments established by specific Board of Trustees approval as well as endowments created by management under general guidelines and policies approved by the Board of Trustees.

The following tables present the endowment net asset composition by type of fund at fair value for the years ended August 31, 2011, and 2010:

<i>(in thousands of dollars)</i>				<i>August 31, 2011</i>
Endowment net asset composition by type of fund	Unrestricted	Temporarily restricted	Permanently restricted	Total
Donor-restricted endowment funds	(\$4,267)	\$1,884,520	\$983,605	\$2,863,858
Institution-designated endowment funds	2,611,077			2,611,077
Total endowment funds	\$2,606,810	\$1,884,520	\$983,605	\$5,474,935

<i>(in thousands of dollars)</i>				<i>August 31, 2010</i>
Endowment net asset composition by type of fund	Unrestricted	Temporarily restricted	Permanently restricted	Total
Donor-restricted endowment funds		\$1,561,568	\$934,903	\$2,496,471
Institution-designated endowment funds	\$2,230,469			2,230,469
Total endowment funds	\$2,230,469	\$1,561,568	\$934,903	\$4,726,940

INVESTMENT AND SPENDING POLICIES

The University's endowment is primarily invested in the Long-Term Balanced Pool, which is managed with the objective of long-term total return. The Investment Committee of the Board of Trustees annually reviews asset allocation policy for the pool.

The principal objective for the Long-Term Balanced Pool is to preserve purchasing power and to provide a growing stream of income to fund University programs. On average, the pool seeks to achieve an annual total rate of return (i.e., actual income plus appreciation) equal to inflation plus actual spending. This objective of preserving purchasing power emphasizes the need for a long-term perspective in formulating both spending and investment policies.

The Board of Trustees has adopted a guideline for the annual spending rate from the University's Long-Term Balanced Pool. The calculation blends market and spending elements for the total annual spending rate.

The market element is an amount equal to 4.35 percent of the market value of a unit in the pool, averaged for the 12 months ending October 31 of the prior fiscal year. It is weighted at 30 percent in determining the total. The spending element is an amount equal to the current fiscal year's spending amount increased by 1.5 percent plus the actual rate of inflation. It is weighted at 70 percent in determining the total.

For the years ended August 31, 2011, and 2010, it was decided that the endowment spending payout would not follow the standard spending rule calculation; rather, reduced rates of \$8.28 and \$8.54, respectively, were used. If investment income received is not sufficient to support the total-return objective, the balance is provided from realized and unrealized gains. If the income received is in excess of the objective, the balance is reinvested in the Long-Term Balanced Pool on behalf of the unit holders.

The University's Policy is to allocate the current income of all other investment pools.

CHANGE IN ENDOWMENT NET ASSETS

The following tables represent the changes in endowment net assets for the years ended August 31, 2011, and 2010:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>			
	Unrestricted	Temporarily restricted	Permanently restricted	Total
Endowment net assets, beginning of year	\$2,230,469	\$1,561,568	\$934,903	\$4,726,940
Investment income	(6,695)	(7,542)		(14,237)
Net appreciation (realized and unrealized)	425,210	445,637		870,847
Total investment return	418,515	438,095	—	856,610
Contributions		542	37,514	38,056
Appropriation of endowment assets for expenditure	(103,132)	(114,497)		(217,629)
Other changes				
Transfers to create institutional funds	93,602			93,602
Transfers of institutional funds per donor requirement		1,282	13,333	14,615
Spending of institution-designated endowment fund	(37,259)	—	—	(37,259)
Other reclassifications	4,615	(2,470)	(2,145)	—
Endowment net assets, end of year	\$2,606,810	\$1,884,520	\$983,605	\$5,474,935

<i>(in thousands of dollars)</i>	<i>August 31, 2010</i>			
	Unrestricted	Temporarily restricted	Permanently restricted	Total
Endowment net assets, beginning of year	\$2,062,526	\$1,470,149	\$865,525	\$4,398,200
Investment income	(4,792)	(5,333)		(10,125)
Net appreciation (realized and unrealized)	200,285	210,754		411,039
Total investment return	195,493	205,421	—	400,914
Contributions		414	60,623	61,037
Appropriation of endowment assets for expenditure	(102,546)	(115,610)		(218,156)
Other changes				
Transfers to create institutional funds	113,444			113,444
Transfers of institutional funds per donor requirement		2,855	8,970	11,825
Spending of institution-designated endowment fund	(41,468)			(41,468)
Other reclassifications	3,020	(1,661)	(215)	1,144
Endowment net assets, end of year	\$2,230,469	\$1,561,568	\$934,903	\$4,726,940

UNDERWATER ENDOWMENT FUNDS

The University monitors endowment funds to identify those for which historical cost was more than fair value. As of August 31, 2011, and 2010, respectively, the historical cost for such accounts was approximately \$74 million and \$218 million, and the fair value totaled \$70 million and \$198 million. Associated unrealized losses are recorded in the unrestricted net assets classification; subsequent gains increase unrestricted net assets.

10. Retirement Plans

The University maintains two contributory retirement plans for its eligible faculty and staff. The plans offer two investment company options, Teachers Insurance and Annuity Association (TIAA) and College Retirement Equities Fund (CREF), and the mutual funds offered by Fidelity Investments. Participating employee and University contributions are immediately vested. The University contributed \$56.6 million and \$54.3 million to the two plans in 2011 and 2010, respectively. It expects to contribute \$59.5 million to the two plans in 2012.

The University currently sponsors a health care plan permitting retirees to continue participation on a "pay-all" basis. The retiree contribution is based on the average per-capita cost of coverage for the plan's entire group of active employees and retirees rather than the per-capita cost for retirees only. Retirees are also eligible to participate in certain tuition

reimbursement plans and may receive a payment for sick days accumulated at retirement. The accrued cost for post-employment benefits was \$10.2 million and \$7.2 million at August 31, 2011, and 2010, respectively, and is included in accounts payable and accrued expenses on the consolidated statements of financial position.

The University recognizes an asset or a liability in the statements of financial position for the plans' overfunded or underfunded status. The asset or liability is the difference between the fair value of plan assets and the related benefit obligation, defined as the projected benefit obligation for pension plans and the accumulated postretirement benefit obligation for other postretirement benefit plans such as a retiree health care plan. The University recognizes actuarial gains or losses and prior service costs or credits in the statements of activities that arise during the period but are not components of net periodic benefit cost. The University measures defined-benefit plan assets and obligations as of the date of its fiscal year end and makes specified disclosures for the upcoming fiscal year.

The University funds the benefit costs as they are incurred. The accumulated postretirement benefit obligation (APBO) was as follows:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Active employees not yet eligible	\$6,702	\$5,924
Active employees eligible	5,762	6,629
Retirees	1,686	2,311
Total	\$14,150	\$14,864

The following table sets forth the plan's change in benefit obligation:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Benefit obligation at beginning of year	\$14,864	\$12,973
Service cost (benefits attributed to employee service during the year)	806	679
Interest cost on accumulated postretirement benefit obligation	638	696
Actuarial (gain) loss	(907)	1,160
Benefits paid	(1,922)	(1,438)
Contributions from participants	671	794
Benefit obligation at end of year	\$14,150	\$14,864

The following table sets forth the change in plan assets:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Fair value of plan assets at beginning of year	—	—
Employer contribution	\$1,251	\$644
Benefits paid	(1,922)	(1,438)
Contributions from participants	671	794
Fair value of plan assets at end of year	—	—

The accrued benefit cost recognized in the consolidated statements of financial position, which is included in accounts payable and accrued expenses, was \$14.1 million and \$14.9 million at August 31, 2011, and 2010, respectively.

The components of the net periodic postretirement benefit cost were as follows:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Service cost (benefits attributed to employee service during the year)	\$806	\$679
Interest cost on accumulated postretirement benefit obligation	638	696
Amortization of prior service cost	109	109
Amortization of unrealized loss	296	231
Total	\$1,849	\$1,715

The following tables present key actuarial assumptions used in determining APBO as of August 31, 2011, and 2010.

First, the assumptions used to determine benefit obligations:

	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Settlement (discount) rate	4.5%	4.4%
Weighted average rate of increase in future compensation levels	4%	4%
Current pre-65 health cost trend rate	8%	6%
Current post-64 health cost trend rate	8%	6%
Ultimate health care cost trend rate	5%	5%
Year when trend rate will reach ultimate trend rate	2023	2011

Next, the assumptions used to define net periodic benefit cost:

	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Discount rate	4.4%	5.5%
Weighted average rate of increase in future compensation levels	4%	4%
Current pre-65 health cost trend rate	6%	7%
Current post-64 health cost trend rate	6%	7%
Ultimate health care cost trend rate	5%	5%
Year when trend rate will reach ultimate trend rate	2011	2011

A one-percentage-point change in assumed health care cost trend rates would have had these effects in fiscal year 2011:

<i>(in thousands of dollars)</i>	<i>1% point decrease</i>	<i>1% point increase</i>
(Decrease) increase in total of service and interest cost	(\$148)	\$170
(Decrease) increase in postretirement benefit obligation	(828)	930

Estimated future benefit payments reflecting anticipated service, as appropriate, are expected to be paid as shown at right.

<i>(in thousands of dollars)</i>	
2012	\$617
2013	560
2014	684
2015	800
2016	925
2017–2021	6,302
Total	\$9,888

The University offers a deferred compensation plan under Internal Revenue Code 457(b) to a select group of management and highly compensated employees. There is no University contribution related to this deferred compensation plan. The University has recorded both an asset and a liability related to the deferred compensation plan that totaled \$28.8 million and \$23.1 million in fiscal years 2011 and 2010, respectively; these are included in investments and deposits payable and actuarial liability of annuities payable on the consolidated statements of financial position.

The University is required to disclose the effects of the act and assess the impact of the Medicare Part D subsidy on the accumulated postretirement benefit obligation and net periodic postretirement benefit cost. Since the University chose not to pursue the subsidy, measures of the APBO or net periodic postretirement benefit cost do not reflect any amount associated with it in 2011 or prior years.

11. Self-Insurance Reserves and Other Contingencies

Reserves for losses under the University's self-insurance program, aggregating \$13.9 million and \$16.9 million at August 31, 2011, and 2010, respectively, include reserves for probable known losses and for losses incurred but not yet reported. A portion of the reserves pertaining to professional liability has been determined on a discounted present-value basis. The discount rate was 7.5 percent in fiscal years 2011 and 2010. Self-insurance reserves are based on estimates of historical loss experience, and while management believes that the reserves are adequate, the ultimate liabilities may be more or less than the amounts provided.

Under an agreement between the University and Northwestern Medical Faculty Foundation, a proportionate share of primary medical professional liability costs that arise out of events prior to November 1, 2004, is borne by NMFF. As

of November 1, 2004, NMFF obtained excess medical liability coverage through another institution for all events after October 1, 2002, and reported after November 1, 2004. As of August 31, 2011, and 2010, there were no accounts receivable from NMFF related to professional liability insurance costs.

The University has contracted to service student loans sold to a lending agency prior to fiscal year 2009; these totaled \$116.7 million and \$145.9 million at August 31, 2011, and 2010, respectively. Service revenues are the excess of the actual interest collected above the agreed-upon warehouse fees on the serviced loans. The University manages the program to break even and generates no servicing assets or liabilities through these activities. The University guarantees these loans against default up to 10 percent of the original domestic loan portfolio and 30 percent of the original international amounts. The maximum future total payments were \$13.4 million as of August 31, 2011. At August 31, 2011, and 2010, \$211,000 and \$234,000, respectively, were reserved in anticipation of future defaults. Notes receivable on the consolidated statements of financial position are shown net of these reserves in fiscal years 2011 and 2010.

In August 2009, the University, as originating lender, began participation in a student loan securitization program. It sold \$65 million of student loans to a school trust; the University issued University guaranteed notes, which were purchased by a funding trust that procures financing to support the lending program. The University sold an additional \$19.8 million of student loans in a student loan securitization program in fiscal year 2010. In fiscal year 2011, the University did not sell any loans in a student loan securitization program. The programs are managed to break even and generate no servicing assets or liabilities. Guaranteed notes under these programs totaled \$65.1 million and \$76.5 million as of August 31, 2011, and 2010, respectively. Reserves in anticipation of future defaults totaled \$117,000 and \$122,000 at August 31, 2011, and 2010, respectively. Notes receivable on the consolidated statements of position are shown net of this reserve in fiscal years 2011 and 2010.

From time to time, various claims and suits generally incidental to the conduct of normal business are pending or may arise against the University. It is the opinion of management of the University, after taking into account insurance coverage, that any losses from the resolution of pending litigation should not have a material effect on the University's financial position or results of operations.

All funds expended in connection with government grants and contracts are subject to audit by government agencies. While any ultimate liability from audits of government grants and contracts by government agencies cannot be determined at present, management believes that it should not have a material effect on the University's financial position or results of operations.

12. Grants and Contracts

Grants and contracts are summarized on the consolidated statements of activities as follows:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Federal grants	\$418,831	\$381,845
Private grants and contracts	113,145	96,800
State grants	5,547	5,858
Total grants and contracts	\$537,523	\$484,503

13. Allocation of Expenses

The University allocated accretion for asset retirement obligations (ARO), depreciation, plant maintenance expenditures, and interest on indebtedness to the various functional expense categories in the consolidated statements of activities for the fiscal years ended August 31, 2011, and 2010. Those expenses have been distributed to the functional areas of the University as follows:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>			
	Accretion for ARO	Depreciation	Plant maintenance	Interest on bond indebtedness
Instruction	\$781	\$13,870	\$16,695	\$4,089
Research	1,427	25,346	30,508	7,474
Academic support	1,102	19,566	23,550	5,768
Student services	764	13,572	16,336	4,001
Institutional support	313	5,556	6,688	1,638
Auxiliary services	1,378	24,469	29,453	7,214
Total	\$5,765	\$102,379	\$123,230	\$30,184

<i>(in thousands of dollars)</i>	<i>August 31, 2010</i>			
	Accretion for ARO	Depreciation	Plant maintenance	Interest on bond indebtedness
Instruction	\$709	\$12,787	\$16,277	\$3,722
Research	1,369	24,682	31,420	7,185
Academic support	1,044	18,824	23,962	5,479
Student services	718	12,937	16,468	3,766
Institutional support	286	5,153	6,560	1,500
Auxiliary services	1,390	25,065	31,906	7,296
Total	\$5,516	\$99,448	\$126,593	\$28,948

The allocations were based on the functional use of space on the University's campuses.

14. Natural Classification of Expenses

Operating expenses incurred in the fiscal years ended August 31, 2011, and 2010, were as follows:

<i>(in thousands of dollars)</i>	<i>August 31, 2011</i>	<i>August 31, 2010</i>
Salaries, wages, and benefits	\$901,698	\$865,173
Services and professional fees	295,095	282,880
Supplies	99,648	94,934
Travel and promotion	80,600	75,506
Trademark and royalty fees	38,062	33,268
Other expenses	30,200	70,134
Maintenance, utilities, and equipment	102,886	115,390
Accretion for asset retirement obligations	5,765	5,516
Interest on bond indebtedness	30,184	28,948
Depreciation	102,379	99,448
Total operating expenses	\$1,686,517	\$1,671,197

Administration and Trustees

Morton Schapiro, PhD
President

Daniel I. Linzer, PhD
Provost

Eugene S. Sunshine, MPA
*Senior Vice President for
Business and Finance*

Thomas G. Cline, JD
*Vice President and
General Counsel*

Alan K. Cabbage, JD
*Vice President for
University Relations*

Marilyn McCoy, MPP
*Vice President for
Administration and Planning*

William H. McLean, MBA
*Vice President and
Chief Investment Officer*

Robert McQuinn, MBA
*Vice President for
University Development
and Alumni Relations*

Sean Reynolds, MA
*Vice President for Information
Technology and Chief
Information Officer*

Patricia Telles-Irvin, EdD
*Vice President for
Student Affairs*

Joseph T. Walsh Jr., PhD
Vice President for Research

Financial Operations Staff

Pamela S. Beemer
*Associate Vice President
for Human Resources*

James M. Hurley
*Associate Vice President
for Budget Planning,
Analysis, and Allocation*

Betty L. McPhilimy
*Associate Vice President for
Audit and Advisory Services*

Ronald Nayler
*Associate Vice President
for Facilities Management*

Ingrid S. Stafford
*Associate Vice President
for Financial Operations
and Treasurer*

Brian S. Peters
Director of University Services

Karl E. Turro
Controller

Michael S. Daniels
*Senior Associate Controller and
Executive Director of Research
Financial Operations*

Nancy L. Pinchar
*Assistant Controller and
Director of Accounting Services*

2011–12 Board of Trustees

Mark A. Angelson
Mary L. Baglivo
Peter J. Barris
Deborah H. Brady
Christine E. Brennan
John A. Canning Jr.
Nicholas D. Chabreja
Dennis H. Chookaszian
Christopher B. Combe
Catherine M. Coughlin
A. Steven Crown
Richard H. Dean
Deborah L. DeHaas
James A. DeNaut
Leslie Donavan (ex officio)
Charles W. Douglas
John M. Eggemeyer
Michael W. Ferro Jr.
D. Cameron Findlay
Dennis J. FitzSimons
T. Bondurant French
Christopher B. Galvin
J. Douglas Gray
Philip L. Harris
Jay C. Hoag
Jane S. Hoffman
Daniel S. Jones (ex officio)
David G. Kabiller
Nancy Trienens Kaehler
Adam R. Karr
Ellen Philips Katz
Charles L. Katzenmeyer
(ex officio)
Jerome P. Kenney
Melih Z. Keyman
Harreld N. Kirkpatrick III
Lester B. Knight
Bhadrashyam H. Kothari
Timothy K. Krauskopf
Bill G. Lambert
Lawrence F. Levy
Edward M. Liddy
Ann Lurie
J. Landis Martin
W. James McNerney Jr.
Lee M. Mitchell
Robin Chemers Neustein
Wendy M. Nelson
William A. Osborn (chair)
Jane DiRenzo Pigott
Brian S. Posner
J. B. Pritzker

M. Jude Reyes
Virginia Rometty
Patrick G. Ryan
Patrick G. Ryan Jr.
David A. Sachs
Michael J. Sacks
Paul L. Sagan
William E. Sagan
D. Gideon Searle
Andrew E. Seneyi
Morton Schapiro (ex officio)
Benjamin W. Slivka
Mary Lou Song
David B. Speer
Jennifer W. Steans
Timothy P. Sullivan
Charles A. Tribbett III
Jeffrey W. Ubben
Julia A. Uihlein
Frederick H. Waddell
Sona Wang
Todd M. Warren
David B. Weinberg
Miles D. White
Michael R. Wilbon
W. Rockwell Wirtz

Life Trustees

William F. Aldinger
Lee Phillip Bell
Patricia Buehler Blankenship
Charles M. Bliss
Judith S. Block
Neil G. Bluhm
Duane L. Burnham
Donald C. Clark
George A. Cohon
Franklin A. Cole
Philip M. Condit
Stanton R. Cook
John W. Croghan
Lester Crown
Bonnie S. Daniels
Raymond F. Farley
W. James Farrell
William E. Fay Jr.
Barbara Gaines
James L. Garard Jr.
Lavern N. Gaynor
Eric J. Gleacher
Herbert W. Gullquist
J. Ira Harris

Thomas Z. Hayward Jr.
George E. Johnson
James R. Kackley
James L. Ketelsen
William S. Kirsch
Martin J. Koldyke
Harry M. Jansen Kraemer Jr.
Duane R. Kullberg
Alan M. Leventhal
John Jeffrey Louis
Frank W. Luerssen
Robert A. Lurie
Martha Grimes Mabie
John W. Madigan
Garry K. Marshall
R. Eden Martin
Arthur C. Martinez
James R. McManus
Michael A. Miles
Newton N. Minow
Leo F. Mullin
James J. O'Connor
Dale Park Jr.
Harry J. Pearce
Jerry K. Pearlman
Donald S. Perkins
Jerry M. Reinsdorf
Don H. Reuben
John M. Richman
John W. Rowe
Robert P. Saltzman
James P. Schadt
Charles E. Schroeder
John B. Schwemm
Arthur R. Seder Jr.
Gordon I. Segal
Louis A. Simpson
Harold B. Smith
William D. Smithburg
Judith A. Sprieser
Edward F. Swift
Thomas C. Theobald
Richard L. Thomas
Howard J. Trienens
Betty A. Van Gorkom
John R. Walter
Lawrence A. Weinbach
Judd A. Weinberg
William J. White
Stephen M. Wolf
Blaine J. Yarrington





NORTHWESTERN
UNIVERSITY